

# Financial and Operational Review Year to 30 June 2008

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CEO and Managing Director
21 August 2008

# FY 2008 Highlights

- Outstanding performance with record result
- Strong revenue, earnings and cash flow growth
- Guidance achieved despite currency headwind
- Synergy / margin expansion in USA and Germany
- Sonic well set for ongoing growth



# 2008 Financial Highlights

	Growth 2008 vs 2007
Revenue	26%
EBITA	17%
NPAT	24%
EPS	12%
Cash Generation	24%
Dividend (full-year)	13%



# FY 2008 Guidance Delivered

	FY 2008 Guidance	FY 2008 Actuals	FY 2008 Constant currency basis*
Revenue growth	"20 – 25%"	26%	30%
Earnings per share growth	">12%"	12.2%	14.7%

<sup>\*</sup> FY 2008 actuals at FY 2007 currency exchange rates



### Revenue

### Acquisitions impacting FY 2008 revenue

	2008	2007	Growth
	(A\$M)	(A\$M)	(%)
Total Revenue	2,380	1,886	26%

	FY 2006/7							FY 2007/8																
ACQUISITION	J	Α	S	0	N	D	J	F	М	Α	М	J	J	Α	S	0	N	D	J	F	М	Α	М	J
AEL (USA)																								
Medica (Switzerland)																								
Sunrise (USA)																								
Bioscientia (GER)																								
Gemini (IPN – AUS)																								
Others (small)																								



#### Revenue FY 2008

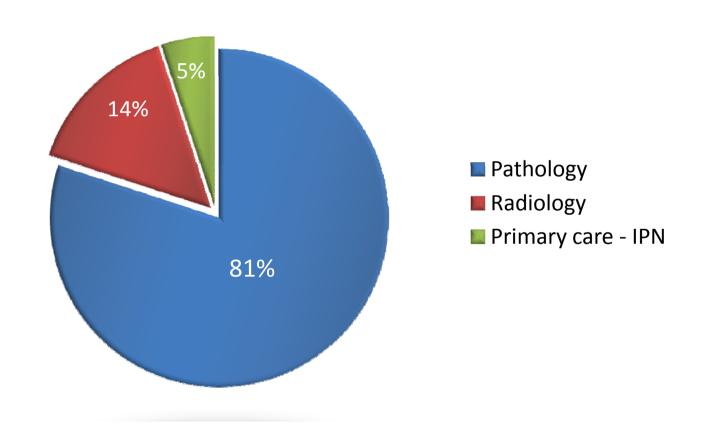
	2008	2007	Growth
	(A\$M)	(A\$M)	(%)
Total Revenue	2,380	1,886	26%

- ► Total organic revenue growth (excluding acquisitions) >7%
- Australian pathology organic revenue growth ~8%
- ▶ US organic revenue growth >8%
- ▶ UK organic revenue growth >10%
- Germany and Switzerland organic revenue growth strong
- Negative impacts on revenue growth
  - New Zealand pathology revenue growth flat
  - ▶ Radiology revenue growth 2%
  - Foreign exchange rate movements reduced revenue by A\$77 million



# Revenue Mix

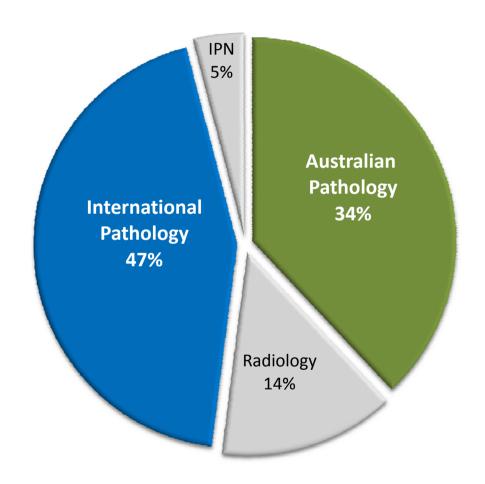
For full-year ended 30.6.08





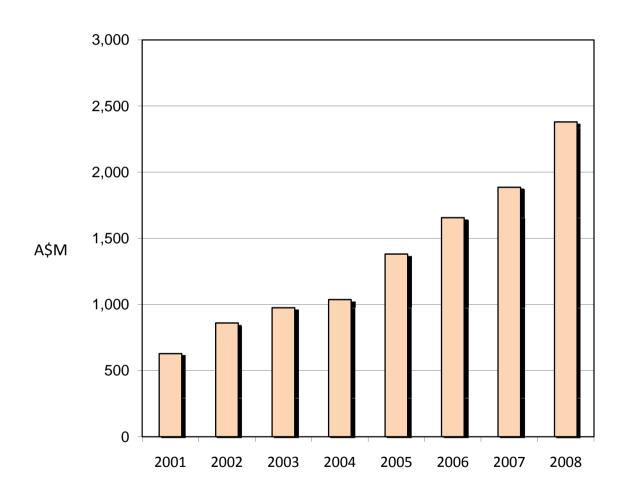
# Sonic Revenue Mix

For full-year ended 30.6.08





# **Annual Revenue**





# Acquisitions impacting FY'09 revenue

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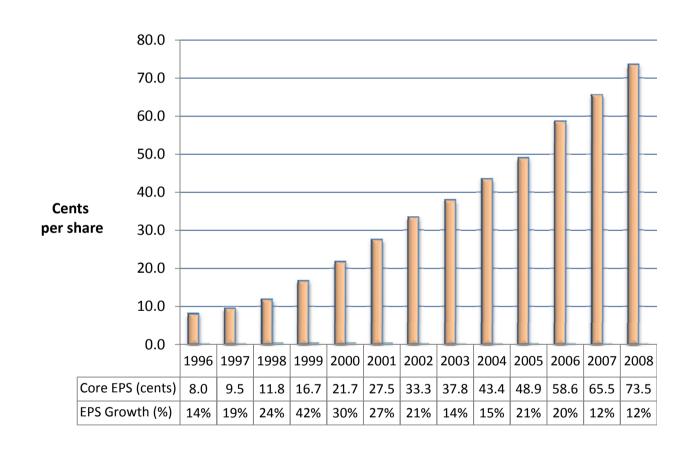
		FY 2007/8								FY 2008/9														
	J	А	S	0	N	D	J	F	М	Α	М	J	J	Α	S	0	N	D	J	F	М	Α	М	J
Sunrise (USA)																								
Bioscientia (GER)																								
Labor-28 (GER)																								
GLP Medical (GER)																								
Clin Labs Hawaii (USA)																								
Gemini (IPN – AUS)																								
Others (small)																								

# **Earnings Growth**

		FY 2008	FY 2007	Movement
EBITDA	(A\$M)	478.6	405.7	18%
EBITA	(A\$M)	402.7	343.6	17%
NPAT	(A\$M)	245.1	198.1	24%
EPS (diluted)	(cents)	73.5	65.5	12%
Cash Generation	(A\$M)	331.9	267.9	24%

# Earnings per Share

#### **EPS and EPS Growth**



13 consecutive years of double-digit EPS growth



# **Operating Margin**

	FY 2008	FY 2007	Movement
EBITA Margin	16.9%	18.2%	(130) bps*

- Acquisitions dilute margins
  - Acquisition of businesses with lower operating margins than Sonic's average existing margins
- Radiology division low growth, cost pressures
- New Zealand pathology flat growth, flat margins
- Australian pathology ongoing strong performance
- ▶ IPN 160 bps margin expansion
- Germany /USA significant H2 margin expansion

\*bps = basis points of margin



# Synergy – USA and Germany EBITA Margin expansion

	H2 2008 vs H1 2008					
USA	个 190 basis points					
Germany	↑ >200 basis points					

Includes northern hemisphere seasonal bias towards H2



# **Currency Exchange Impact**

2008 Actual vs 2008 restated at 2007 FX rates

	2008 Actual	2008 @ 2007 FX
Revenue growth	26%	30%
EPS growth	12.2%	14.7%

FY'08 Guidance
20 –25%
>12%

- Revenue impact for year ~A\$77 million
- NPAT impact for year ~A\$5.5 million
- EPS impact for year 1.7 cents (75.2 vs 73.5 cents)

# Dividend

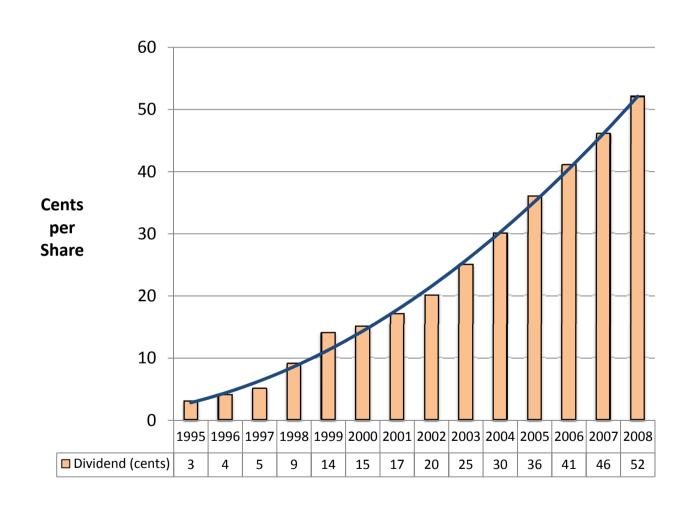
	2008	2007	Change
Interim Dividend	\$0.20	\$0.17	18%
Final Dividend	\$0.32	\$0.29	10%
Full Year Dividends	\$0.52	\$0.46	13%

- Dividend fully franked at 30%
- Record Date 12 September 2008
- Payment Date 9 October 2008
- Dividend Reinvestment Plan reinstated



# Full-year dividend

### 14 Year History





# Dividend Reinvestment Plan (DRP)

- DRP activated for the first time since 2004
- Complements capital management strategy in light of recent and ongoing acquisitional growth
- Fully underwritten by Citi
- ► Total DRP raising ~\$107 million
- Discount 2.5%
- Shares allotted on 9.10.08



# **Debt Summary**

		30.6.08	30.6.07
Net Interest-bearing Debt	A\$ M	1,238	1,139
Gearing (Net IB Debt/Market Cap.)	%	25.5	25.2
Net Debt / EBITDA	X	2.59	2.81
Interest cover (EBITDA / Net Interest)	X	7.38	8.04

Forecast net debt at 30 September 2008 – A\$1,670 million

- Using exchange rates at 18 August, 2008
- Dependent on timing of settlement of acquisitions



#### **Debt Structure**

- Senior debt facility upsized November 2007 to A\$1,750 million (7 banks)
- New A\$160 million facility (July 2008) with 2 existing banks
- ▶ Headroom post-settlement of announced acquisitions (incl. IPN) ~A\$310 million
- A\$500 million senior debt tranche expires 15.3.09 expect to refinance with existing banks
- Underwritten DRP to "fine tune" capital structure
- Debt held in foreign currencies as "natural" hedge
- No exposure to Australian interest rate changes



# FY 2009 Guidance

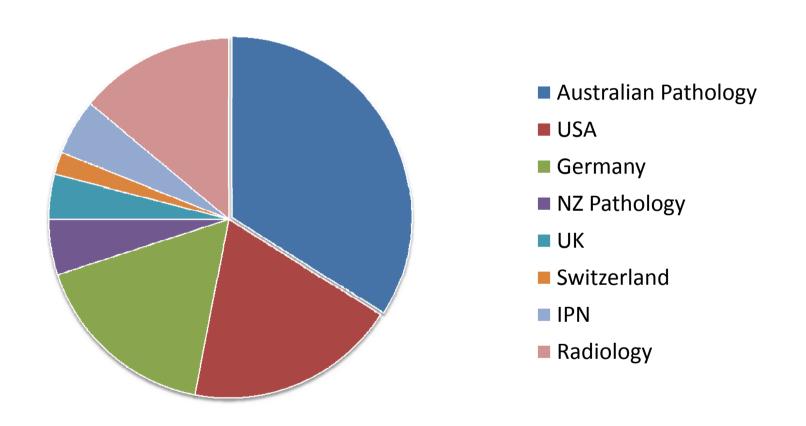
	FY 2009 Guidance
Revenue Growth	>15%
Earnings per share	>10%

#### Variables:

- ► Foreign exchange rates
- Interest rates
- Assumes underwritten DRP
- Excludes new acquisitions



# **Operational Summary**



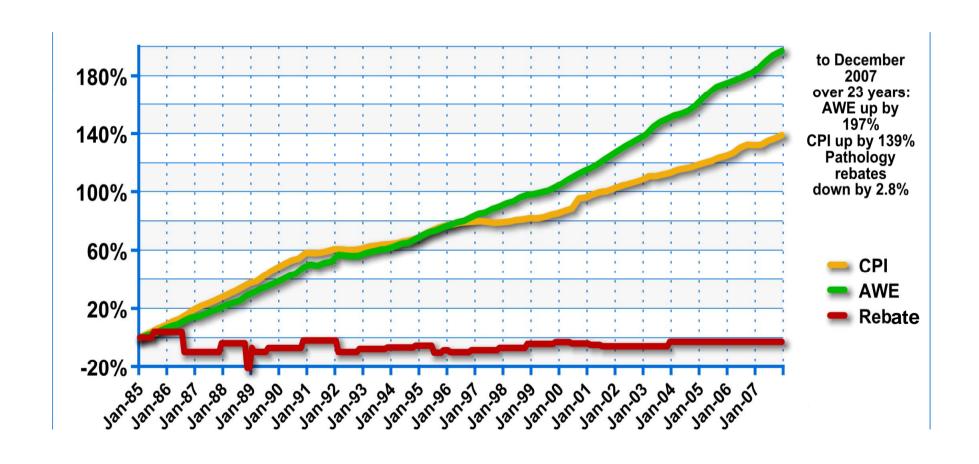


# Australian Pathology

- Revenue growth of Australian pathology division ~8%
- Anticipate ongoing market strength and synergies
- Australian Medicare reimbursement status
  - Rebate cuts in May 2008 budget
  - MOU ends 30 June 2009
  - Pathology strategic review by inter-departmental committee
  - Pathology industry association (AAPP) will have input into review
  - Understand review to be completed by end of calendar 2008
  - No rebate adjustments until review completed



### Cost Indices and Medicare Rebates for Pathology Australia: 1985-2007





#### **USA**

- Sonic Healthcare USA performing strongly
- Organic growth (excluding acquisitions) >8%
- Ongoing strong growth in New York area
- Synergy activity escalating
  - Internal mergers, centralisation, purchasing, IT, sales, marketing
  - Margin expansion of 190 basis points (H2 '08 vs H1 '08)
- Fee/pricing status
  - Medicare competitive bidding project terminated
  - Probable CPI-linked increase to Medicare fees from 1 January '09
- Growth
  - ▶ Earnings and margin growth via organic growth and synergy capture
  - Acquisition opportunities ongoing



# Sonic Healthcare Germany

#### Central and branch laboratories



### Germany

- Sonic Healthcare Germany
  - ▶ Schottdorf and Bioscientia organic revenue growth ~8%
  - Labor-28 (Berlin) settled 1 July 2008
  - GLP Medical (Hamburg) settlement expected September 2008
- Synergy benefits
  - >€10 million over 2-5 years (Schottdorf/Bioscientia) 25% already locked in
  - Additional >€5 million over 2-3 years (Labor-28/GLP)
  - Focus on purchasing, couriers, equipment maintenance, vehicle leasing, laboratory rationalisation, inter-referrals, sales, marketing, IT, insurances
  - Cross border referrals from UK and Switzerland increasing
  - Sonic Germany margin expansion of >200 basis points (H2 '08 vs H1 '08)
- Management
  - Outstanding management team and pathologists
  - High levels of expertise and collaboration



# Germany – Fee Reforms

- Private fee schedule (GOA)
  - No changes expected
- Public fees / Statutory health system
  - Direct billing of sickness funds by labs from 1 October 2008
  - GP discounts no longer possible
  - Will lead to higher average fee, added admin costs, possible lower volumes
- Self-referral labs
  - Non-laboratory specialists (gynaecologists, urologists, endocrinologists)
  - To be phased out over 5 years, commencing 1 January 2009
  - Tests should flow to private labs over time
- Impact of changes predicted to be beneficial to Sonic



### **Switzerland**

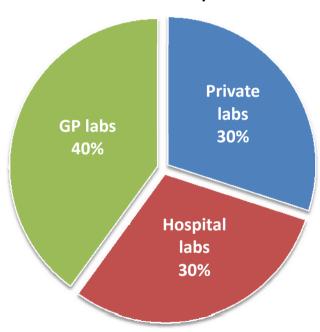
- Strong result for year
  - Solid revenue/earnings growth, with margin expansion
  - Strong management team
- Acquisition of Labor Prof. Krech
  - Completed 1 July 2008
  - > 2 small labs: Zurich lab to close, Kreuzlingen lab to downsize
- Synergies
  - Prof. Krech lab fold-in benefits
  - Purchasing in tandem with Sonic Germany
  - Cross-border referrals to Sonic labs in Germany



#### Switzerland – Fee reforms

- Swiss government draft proposal to realign laboratory fee relativities
  - Price reductions for high-volume routine tests
  - Price increases for manual and esoteric tests
  - No resemblance to 10% across-the-board reductions in 2006
  - Formal consultation process with lab industry currently underway
- Potential impact for Sonic
  - Medica well equipped to manage changes
  - Medium-term positive
  - ▶ Small GP labs make up ~40 of lab market
  - GP labs perform mainly routine tests
  - GP lab closures augmented Medica revenue in 2006

#### **Swiss Laboratory Market**



Source: Sonic estimates



#### UK

- Robust revenue and earnings growth
- Harley Street market growth strong
- NHS contracts
  - UCLH contract progressing well
  - Ealing contract operating well (commenced 1 July 2008)
  - ▶ Termination of Beds and Herts tender process
  - Further outsourcing opportunities



# New Zealand Pathology

- Revenue and earnings flat
- Outstanding laboratories, managers, pathologists
- ▶ Reimbursement structures forcing service contraction
- Auckland laboratory contact appeal process
  - Court of Appeal, Wellington, May 5-14
  - Appellant Lab Tests Auckland (Healthscope)
  - Respondents Auckland District Health Boards, DML (Sonic) and Harbour Primary Health Organisation
  - Judgement expected soon
  - Further right of appeal to Supreme Court of New Zealand



# Radiology

- Difficult market conditions persisted through FY 2008
  - Cost and competitive pressures
  - Medicare reimbursement rates flat for >10 years
- ▶ EBITA margin compression of 1.6%
- ► Revenue growth ~2%
  - Competition and lower private billing levels
- Industry issues have stabilised
  - Cost pressures abating
  - Growth opportunities being pursued new centres, contracts
  - Possible Medicare rebate increase



#### **IPN**

- IPN continues to perform strongly
- Financial highlights
  - ▶ Revenue up 29% to A\$123 million
  - ▶ EBITDA up 32% to A\$19.9 million
  - Net profit up 27% to A\$8.7 million
- Ongoing growth via recruitment and acquisition
  - GP numbers have increased by 132 to 843 at year end
  - Medical centres have increased from 89 to 120
  - ▶ Gemini acquisition scale and access to occupational health market
- ▶ IPN established as premium service provider to GPs
  - Clinical independence
  - High quality centres and GPs allow private billing



# IPN – Acquisition of minority interests

- Sonic currently owns 71.47% of IPN equity
- Scheme of Arrangement underway to acquire outstanding 28.53%
- Fully supported by IPN Independent Directors
- Recommended by Independent Expert
- Proxies in favour already received from larger shareholders
- Scheme meeting 11 September 2008
- ▶ If successful, implementation date is 30 September 2008



#### **Future Growth**

- European laboratory market
  - German synergies flowing
  - UK and Switzerland strong
  - Organic and acquisitional growth
- USA laboratory market
  - Synergies flowing
  - Organic and acquisitional growth
- Australian pathology market
  - Annual revenue >\$800 million
  - Ongoing strong organic growth



#### The Sonic Difference

- Sonic culture embraced by staff and customers globally
  - Medical Leadership
  - Federation structure
  - Personalised service
  - Respect for our >20,000 people
- Sonic model underlies success to date
  - Strong, loyal and flexible leadership teams
  - Staff commitment
  - ▶ 13 years of double-digit EPS growth
  - High quality and service excellence
  - Outstanding reputation
- Future
  - Sonic model and culture will drive ongoing shareholder value





# Thank you



