

# SONIC HEALTHCARE

## Financial and Operational Review For the year ended 30 June 2017



**Colin Goldschmidt**

CEO, Sonic Healthcare

16 August 2017

# Forward-looking statements

This presentation may include forward-looking statements about our financial results, guidance and business prospects that may involve risks and uncertainties, many of which are outside the control of Sonic Healthcare. Readers are cautioned not to place undue reliance on forward-looking statements, which speak only as of the date that they are made and which reflect management's current estimates, projections, expectations or beliefs and which involve risks and uncertainties that could cause actual results and outcomes to be materially different. Risks and uncertainties that may affect the future results of the company include, but are not limited to, adverse decisions by Governments and healthcare regulators, changes in the competitive environment and billing policies, lawsuits, loss of contracts and unexpected growth in costs and expenses. The statements being made in this presentation do not constitute an offer to sell, or solicitation of an offer to buy, any securities of Sonic Healthcare. No representation, warranty or assurance (express or implied) is given or made in relation to any forward-looking statement by any person (including Sonic Healthcare). In particular, no representation, warranty or assurance (express or implied) is given in relation to any underlying assumption or that any forward-looking statement will be achieved. Actual future events may vary materially from the forward-looking statements and the assumptions on which the forward-looking statements are based. Given these uncertainties, readers are cautioned to not place undue reliance on such forward-looking statements. The information provided in this presentation is based on and should be read in conjunction with the Appendix 4E released to the ASX on 16 August 2017 and may include earnings figures restated on a "constant currency" and/or "underlying" basis.



# FY 2017 Headlines

- FY 2017 result in line with guidance – underlying EBITDA growth 5.3% (constant currency)
- Underlying revenue growth 5.8% to A\$5.3 billion (constant currency)
- Underlying net profit growth 4.4% (constant currency)
- Final dividend up 4.5% to A\$0.46 per share (full-year dividend up 4.1% to A\$0.77)
- Strong earnings growth in Laboratory and Imaging divisions
- Accretive acquisitions and hospital laboratory joint ventures to augment ongoing strong organic growth



# FY 2018 Guidance

- **EBITDA**
  - 6-8% growth on underlying FY 2017 EBITDA of A\$889 million (constant currency FY 2017 FX rates)
  - No regulatory changes assumed, including proposed US Medicare fees
  - Excludes future acquisitions
- **Interest expense**
  - Expected to increase by 10-15% (constant currency)
  - Current base rates assumed to prevail
- **Tax rate**
  - Expected at ~25%
- **Capital Expenditure**
  - Expected to be significantly lower in FY 2018, following completion of major infrastructure projects



# FY 2017 Financial Summary

A\$ M	STATUTORY			UNDERLYING CONSTANT CURRENCY		
	FY 2017	FY 2016	Growth	FY 2017	FY 2016	Growth
Revenue	5,122	5,052	1%	5,308	5,018	6%
EBITDA	869	880	(1)%	923	876	5%
Net profit	428	451	(5)%	459	440	4%
Earnings per share (A\$)	1.02	1.09	(7)%	1.10	1.07	3%

- Statutory earnings growth negatively impacted by currency movements and significant non-recurring items in FY 2016
- Underlying constant currency results adjusted for:
  - ~4% foreign currency headwind
  - A\$35 million after tax capital gain on sale of building in FY 2016
  - Non-recurring costs – acquisitions, lab relocations and restructures (FY 2017 = A\$21 million, FY 2016 = A\$31 million)
- Underlying revenue growth 6%
  - Laboratory division (global) 6%, organic ~4%
  - Imaging division 5%, organic ~4%
- Underlying earnings growth
  - Laboratory division (global) 8% EBITDA growth, margin accretion 25 basis points
  - Imaging division 7% EBITDA growth, margin accretion 30 basis points
- Strong cash generation
  - Cash generation from operations A\$736 million, up 4% on comparative period
  - 103% conversion of EBITDA to gross (pre-interest and pre-tax) operating cash flow



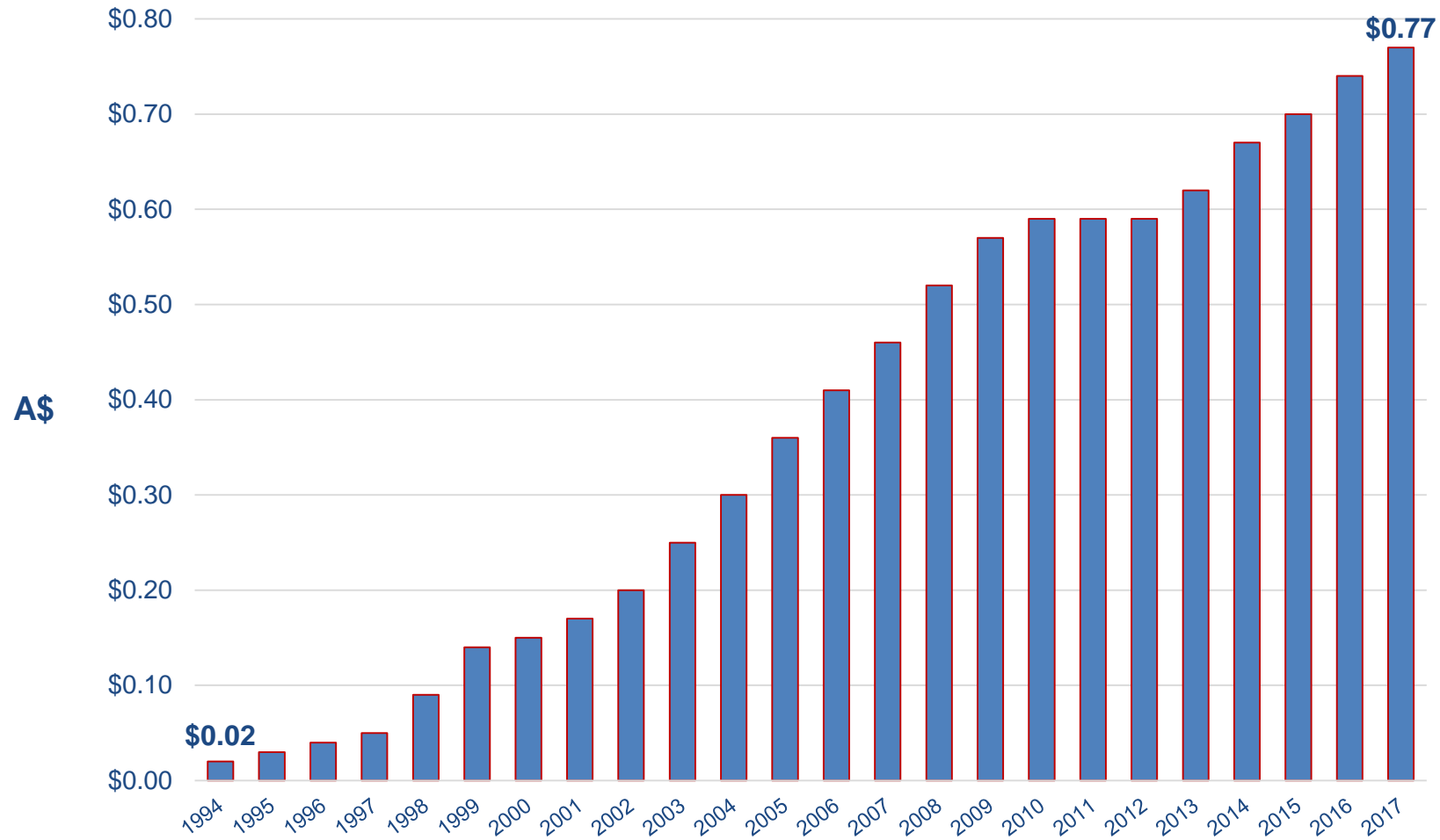
# Dividends

A\$	FY 2017	FY 2016	Growth
Interim Dividend	\$0.31	\$0.30	3.3%
Final Dividend	\$0.46	\$0.44	4.5%
Total Dividends	\$0.77	\$0.74	4.1%

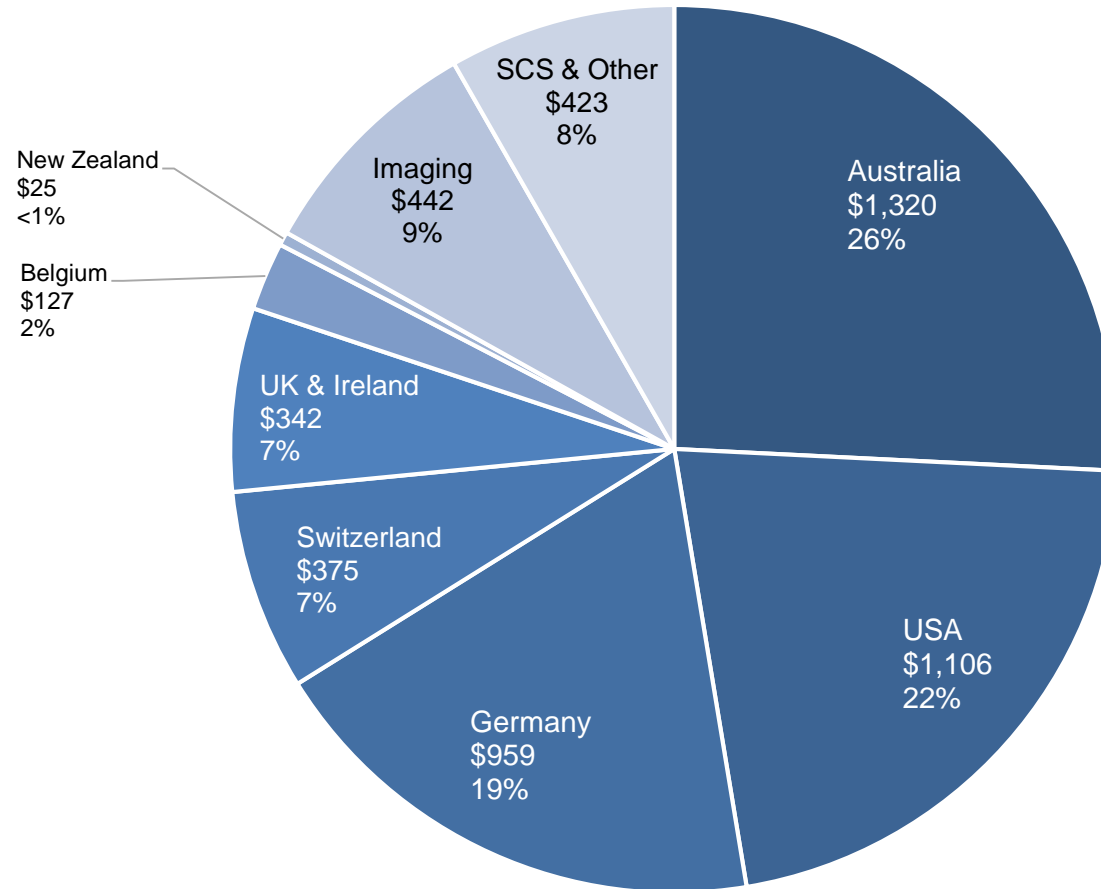
- Final dividend franked to 20%
- Record Date 11 September 2017
- Payment Date 11 October 2017
- Dividend Reinvestment Plan (DRP) to operate for final dividend
  - Fine tuning of capital structure following recent acquisitions
  - 1.5% discount, 10 day pricing period (14 to 27 September 2017)
  - DRP applications due by 12 September
  - No underwriting of DRP



# Full-year Dividend History



# FY 2017 Revenue Split



SCS & Other = Sonic Clinical Services (IPN Medical Centres, occupational health, other clinical service entities) and other minor operations

- Statutory revenue in A\$ M
- Revenue excludes interest income (\$3 M)





# Australian Pathology



- Revenue

- 5% growth, ~4% organic, above Medicare market growth

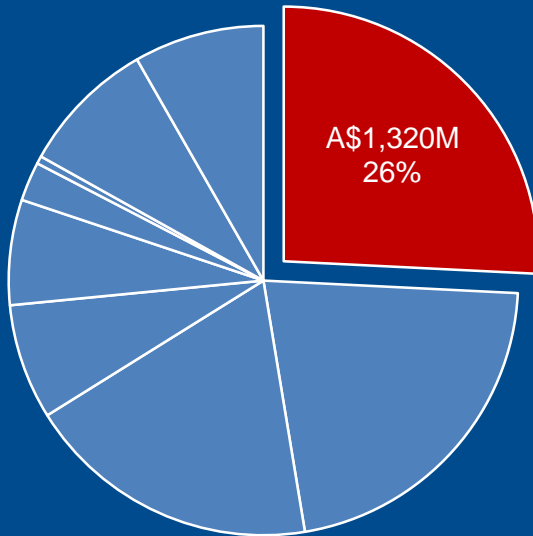
- Earnings

- Return to earnings growth and margin accretion in FY 2017
- Successful ongoing strategies to manage costs
- Outlook positive after several years of negative earnings growth

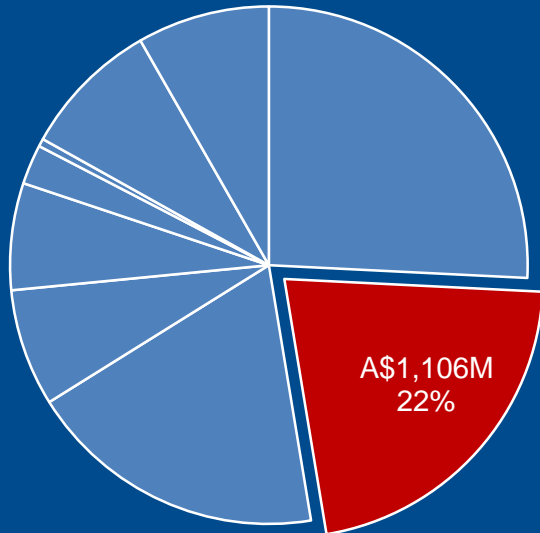
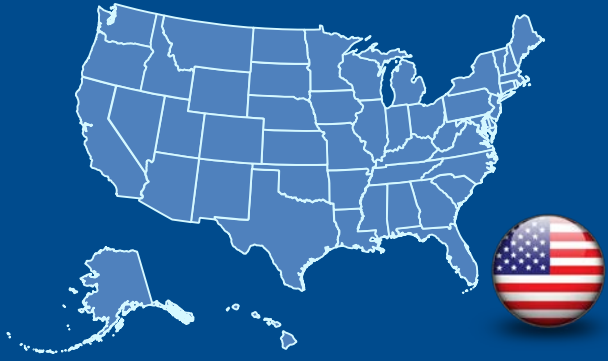
- Regulatory environment stable

- Operational outlook

- Stable, growing, innovative, market-leading business
- Recently completed lab infrastructure provides enhanced operating efficiencies and capacity for future growth
- Targeting organic growth and contract opportunities
- A major provider of vital health infrastructure in Australia



# USA



- **Revenue**

- 5% growth, ~3% organic (constant currency), in line with market growth

- **Operational highlights**

- Southeast division integrated into CPL/Southwest division
- Integration of Californian operations progressing well after acquisition of West Pacific Medical Laboratory (Los Angeles) in January 2017
- Western Connecticut Health Network and Baptist Memorial Health Care (Memphis) hospital laboratory JVs progressing well, following commencements in April 2017

- **Regulatory environment**

- Proposed US Medicare fee adjustments (“PAMA”), applicable to ~20% of Sonic’s total US revenue, possibly from January 2018
- Potential PAMA impact on Sonic’s FY 2018 EBITDA estimated at <1%

- **New JV with NYU Langone Health**

- JV partnership signed with New York University (NYU) hospital system, to commence September 2017
- Sonic’s Sunrise Medical Laboratories (New York) and NYU to offer enhanced outpatient laboratory services to over 2,000 physicians affiliated with the NYU hospital system
- Sonic to own 20%, with potential to move to 51% ownership in time

- **Further acquisition and JV opportunities in pipeline**





# Germany

## Financials

- 11% revenue growth, ~5% organic (constant currency), above market growth
- Strong increase in earnings and margin

## Acquisitions

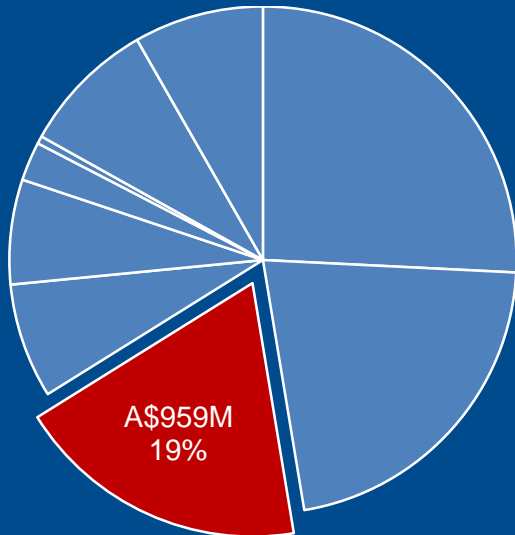
- Staber Laboratory Group, completed January 2017
- Bremen Medical Laboratory, completed July 2017
- Acquisitions provide broader geographical coverage, synergies and test menu expansion
- Significant earnings accretion expected in FY 2018 and beyond
- Market still fragmented, targeting further opportunities

## Operational highlights

- Integration of acquisitions well underway, with range of programs including mergers
- Expansion of Bioscientia central lab (Ingelheim) seamlessly completed

## Regulatory environment

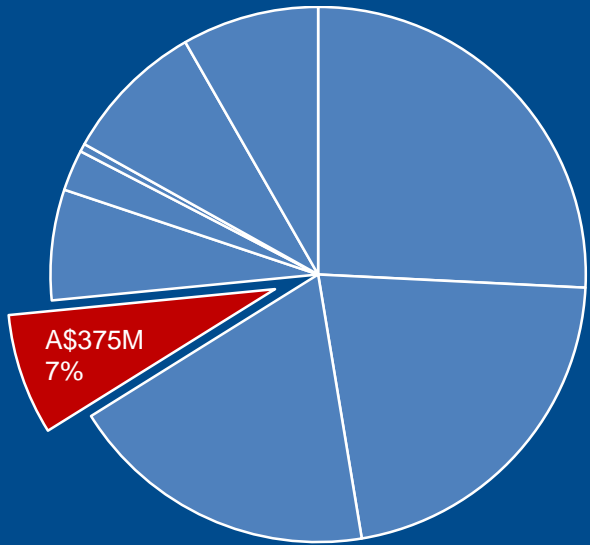
- Private fee schedule (GOÄ) changes unlikely in medium term
- EBM fee quota likely to remain unchanged to end of calendar year, with limited visibility thereafter





# Switzerland

- Financials
  - ~5% organic revenue growth (constant currency)
  - Ongoing strong earnings and margin growth
- Operational highlights
  - Stable, growing and innovative businesses
  - Wide geographical coverage
  - Leading provider of esoteric testing in Switzerland
- Regulatory environment stable
- Sonic #1 market position
  - Market still fragmented
  - Organic growth, acquisition and contract opportunities

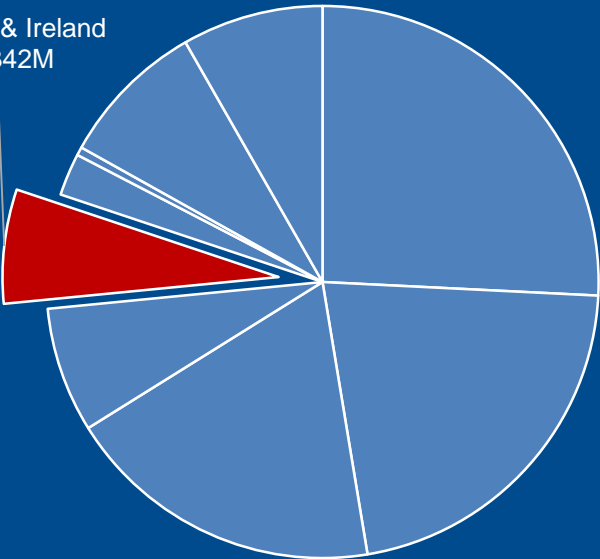


# UK & Ireland



- Organic revenue growth ~4% (constant currency)
- Operational highlights
  - Health Services Laboratories (HSL) joint venture with UCLH and Royal Free performing well
  - Further NHS contracts in the pipeline, with a new hospital contract close to signing
  - New private laboratory established seamlessly by TDL at the Hospital of St John & St Elizabeth
  - Strong Irish revenue and earnings growth from low base
- New central London hub laboratory (“The Halo”)
  - Building works and commissioning completed
  - Lab incorporates GLP Systems’ total lab automation technology
  - Staged relocation nearing completion

UK & Ireland  
A\$342M  
7%



# Belgium



- **Financials**

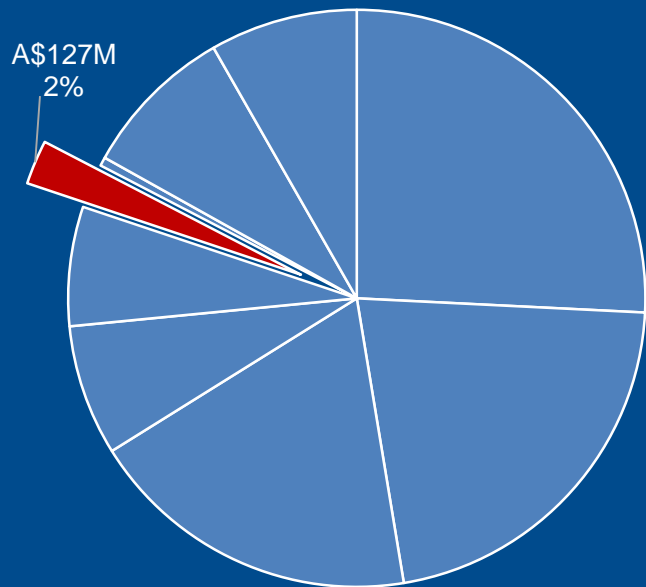
- ~1% organic revenue growth (constant currency)
- Revenue and earnings adversely impacted by recent fee changes

- **Operational highlights**

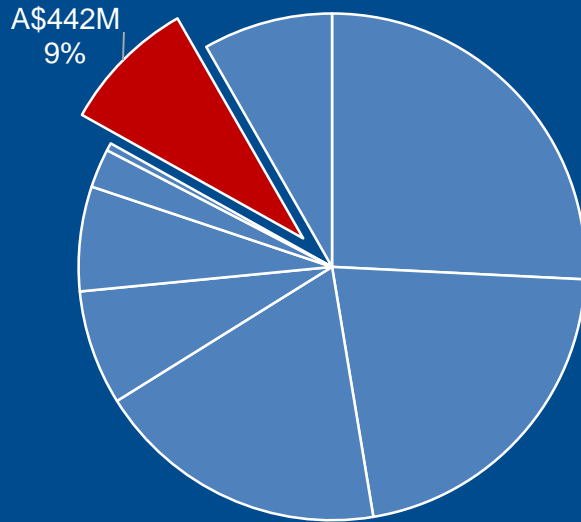
- Genetic sequencing platform established in Antwerp central laboratory
- In-house NIPT (non-invasive prenatal testing) commenced recently, stimulating organic growth

- **Strong, stable business**

- **Stable regulatory outlook**



# Sonic Imaging



- Strong financial performance
  - 5% revenue growth
  - EBITDA growth of 7%, 30 basis points of margin accretion
- Operational highlights
  - Recent greenfield sites ramping up, with further opportunities planned
  - Market growth strengthening in recent months
- Regulatory outlook positive
  - Government to implement partial fee indexation from 2020

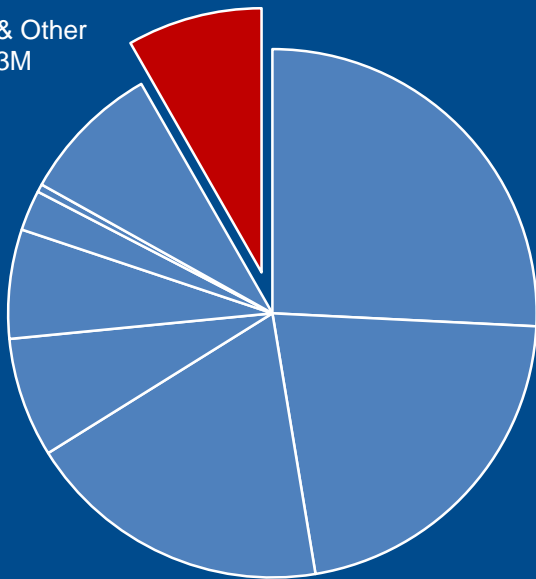


# Sonic Clinical Services (SCS)



- SCS includes medical centres and occupational health
  - Australia's largest primary care and occupational health provider
  - 236 centres and >2,200 GPs
- Financials
  - ~1% organic revenue growth
  - Medical centre revenue and earnings adversely impacted by GP fee indexation freeze
  - Expect revenue and earnings growth in FY 2018
- Operational highlights
  - Successful doctor recruitment and retention
  - Active pipeline of acquisitions
  - Range of patient service enhancements and cost control measures underway
  - Dr Ged Foley appointed as new CEO of SCS – prior role as CEO of IPN Medical Centres
- Regulatory outlook positive
  - Government to implement fee indexation progressively over coming years

SCS & Other  
A\$423M  
8%





# Capital Management

		30 June 2017	30 June 2016
Net interest-bearing debt	A\$ M	2,435	2,284
Equity	A\$ M	3,926	3,733
Gearing ratio	%	38.3	38.0
Interest cover	X	10.8	11.5
Debt cover	X	2.7	2.6

- Increase in debt due to acquisitions, partly offset by strong operating cashflow and exchange rate changes
- Current available headroom ~A\$650 million (before FY 2017 final dividend)

- Gearing ratio = Net debt / Net debt + equity (covenant limit <55%)
- Interest cover = EBITA / Net interest expense (covenant limit >3.25)
- Debt cover = Net debt / EBITDA (covenant limit <3.5)
- Formulas as per facility definitions



# Outlook

- Sonic is market leader in four major Western countries, with strong position in all its markets
- Global management team stable, experienced and passionate
- Medical Leadership culture unifies company, augments services and provides competitive advantage
- Strong global industry fundamentals, including increasing non-cyclical demand for healthcare services
- Active pipeline of accretive acquisition, joint venture and contract opportunities, augmenting strong organic growth
- Expect strong constant currency EBITDA growth in FY 2018
- Ongoing strong cashflow generation underpins progressive dividend policy
- Sonic Healthcare in prime position to capitalise on attractive healthcare dynamics





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HEALTHCARE

Thank you

