

# SONIC HEALTHCARE

## Financial and Operational Review For the half year ended 31 December 2016



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CEO, Sonic Healthcare

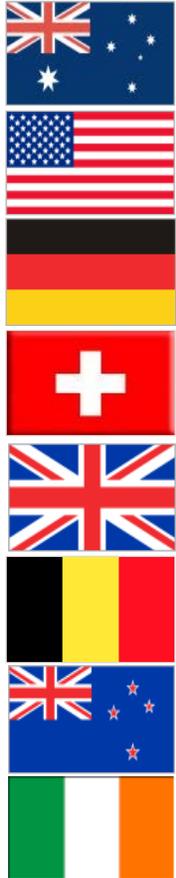
15 February 2017

# Forward-looking statements

This presentation may include forward-looking statements about our financial results, guidance and business prospects that may involve risks and uncertainties, many of which are outside the control of Sonic Healthcare. Readers are cautioned not to place undue reliance on forward-looking statements, which speak only as of the date that they are made and which reflect management's current estimates, projections, expectations or beliefs and which involve risks and uncertainties that could cause actual results and outcomes to be materially different. Risks and uncertainties that may affect the future results of the company include, but are not limited to, adverse decisions by Governments and healthcare regulators, changes in the competitive environment and billing policies, lawsuits, loss of contracts and unexpected growth in costs and expenses. The statements being made in this presentation do not constitute an offer to sell, or solicitation of an offer to buy, any securities of Sonic Healthcare. No representation, warranty or assurance (express or implied) is given or made in relation to any forward-looking statement by any person (including Sonic Healthcare). In particular, no representation, warranty or assurance (express or implied) is given in relation to any underlying assumption or that any forward-looking statement will be achieved. Actual future events may vary materially from the forward-looking statements and the assumptions on which the forward-looking statements are based. Given these uncertainties, readers are cautioned to not place undue reliance on such forward-looking statements. The information provided in this presentation is based on and should be read in conjunction with the Appendix 4D released to the ASX on 15 February 2017 and may include earnings figures restated on a "constant currency" basis.



# Headlines



- ▶ On track to achieve full-year FY 2017 guidance
- ▶ H1 FY 2017 results
  - ▶ Revenue growth 5%, underlying EBITDA growth 6% (constant currency)
  - ▶ Margin expansion in laboratory division 30 basis points, driven by international operations
  - ▶ Australian earnings adversely impacted by Government policies
- ▶ Accretive acquisitions and joint ventures
  - ▶ Acquisitions: Staber Laboratory Group and Medical Laboratory Bremen (Germany), West Pacific Medical Laboratory (USA)
  - ▶ Hospital JVs: Western Connecticut Health Network (USA) and Baptist Memorial Health Care (Tennessee)
  - ▶ GLP Systems (total lab automation) – increased ownership from 25% to 80%
- ▶ Sonic’s global footprint delivering financial strength and risk mitigation



# Summary

A\$ M	STATUTORY			CONSTANT CURRENCY		
	H1 FY 2017	H1 FY 2016	Growth	H1 FY 2017	H1 FY 2016	Growth
Revenue	2,476	2,453	1%	2,575	2,453	5%
EBITDA (before expensing non-recurring costs)	414	409	1%	431	409	6%
Net profit (after expensing non-recurring costs)	197	188	5%	206	188	10%
Earnings per share (cents)	47.1	45.9	3%	49.2	45.9	7%

- ▶ Statutory results impacted by 4-5% translation effect of stronger Australian dollar
- ▶ Revenue growth
  - ▶ 5% constant currency
  - ▶ Organic growth highlights: Australian pathology 4%, Germany 6%, Switzerland 6%, USA 3%
- ▶ Earnings growth
  - ▶ Laboratory division: margin accretion of 30 basis points
  - ▶ Particularly strong earnings growth in Germany and Switzerland
- ▶ Non-recurring costs of A\$6.5 million (acquisitions, lab relocations, restructures)
- ▶ Strong cash generation
  - ▶ Cash generation from operations A\$333 million, up 2.6% on comparative period
  - ▶ 102% conversion of EBITDA to gross (pre-interest and pre-tax) operating cash flow

Constant currency = H1 FY 2017 results restated using H1 FY 2016 currency exchange rates



# FY 2017 Guidance Maintained

- ▶ EBITDA

- ▶ Guidance issued 17 August 2016: Approximately 5% growth on underlying FY 2016 EBITDA of A\$876 million (constant currency FY 2016 FX rates), excluding acquisitions in the period
- ▶ On track after 7 months' trading to achieve full-year guidance
- ▶ Acquisitions expected to add less than 1% to FY 2017 EBITDA guidance
- ▶ Allows for A\$5 million p.a. new rent from sale and lease-back of properties in June 2016

- ▶ Interest expense

- ▶ Expected to increase by 5–10% (constant currency)
- ▶ Current base rates assumed to prevail

- ▶ Tax rate

- ▶ Expected at ~25%



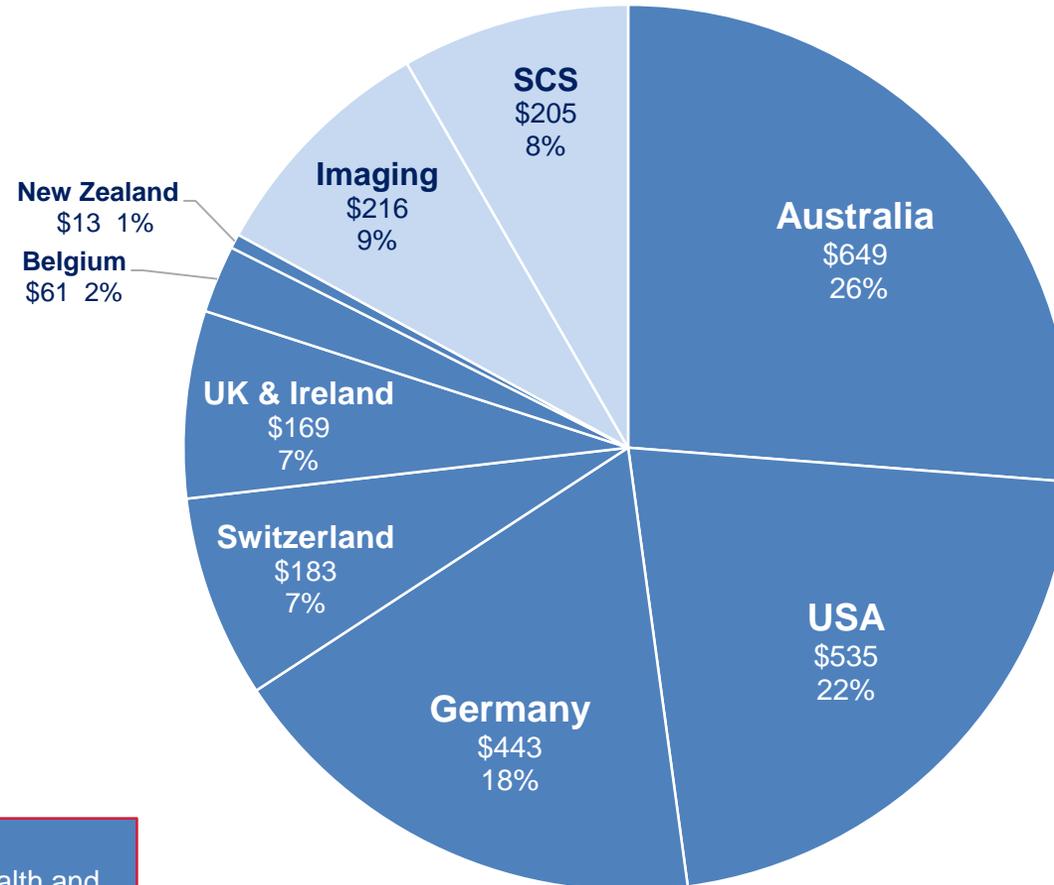
# Dividends

A\$	H1 FY 2017	H1 FY 2016	Growth
Interim Dividend	0.31	0.30	3.3%

- ▶ Interim dividend franked to 20%
  - ▶ FY 2017 final dividend franking level expected to be ~20%
  - ▶ Franking level impacted by growth in international earnings, as well as interest, corporate overhead and other (e.g. R&D) tax deductions in Australia
- ▶ Record Date 8 March 2017
- ▶ Payment Date 11 April 2017
- ▶ Dividend Reinvestment Plan to operate for interim dividend
  - ▶ Fine tuning of capital structure in light of announced acquisitions
  - ▶ 1.5% discount, 10 day pricing period (13 March to 24 March)
  - ▶ DRP applications due by 9 March
  - ▶ No underwriting of DRP



# H1 FY 2017 Revenue Split



SCS = Sonic Clinical Services  
(medical centres, occupational health and  
other clinical service entities)

Statutory revenue in A\$ millions  
Total H1 FY 2017 revenue A\$2,474 million  
(excludes A\$2 million interest income)



# Australian Pathology



## ▶ Revenue

- ▶ 7% growth, 4% organic, ahead of Medicare market data
- ▶ APP (Adelaide) acquisition in December 2015, synergy realisation on track

## ▶ Earnings

- ▶ Modest earnings growth excluding APP acquisition
- ▶ Collection centre cost burden remains but cost growth contained in period

## ▶ Regulatory Update

- ▶ Previously announced reform to clarify definition of collection centre market rent delayed
- ▶ Previously announced Medicare fee cuts delayed until rent reform implemented

## ▶ New state-of-the-art laboratory for Sullivan Nicolaides Pathology, Brisbane

- ▶ Successful relocation to new lab completed in late CY 2016
- ▶ Enhanced operating efficiencies and excess capacity for future growth
- ▶ GLP Systems total lab automation installed and in full operation (following successful installation at Douglass Hanly Moir Pathology in Sydney)
- ▶ A major health infrastructure enhancement for Queensland and Australia

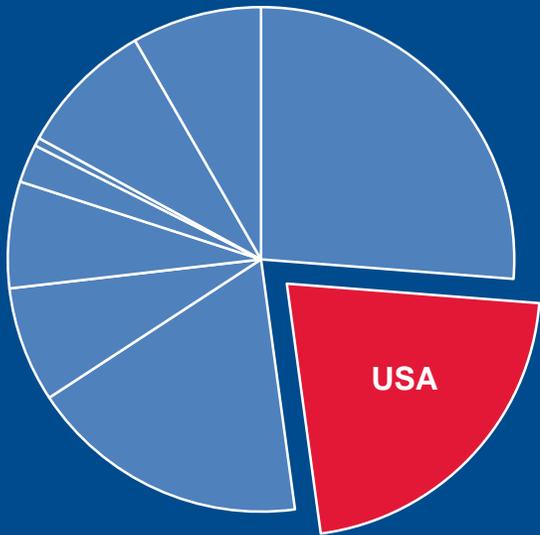
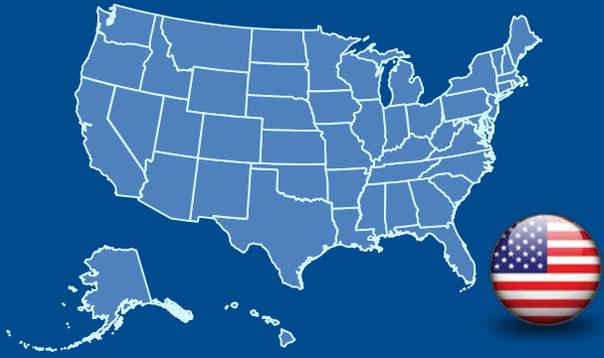


# New Sullivan Nicolaides Pathology laboratory

Brisbane, Australia



# USA



- ▶ Revenue
  - ▶ 3.3% organic growth (constant currency), continues growth momentum of recent years
  - ▶ Ongoing strong growth at CPL, Sonic's largest US lab, based in Austin, Texas
- ▶ Earnings growth with stable margins
- ▶ Hospital joint ventures
  - ▶ Western Connecticut Health Network: partnership for lab services in Connecticut, managed by Sonic's Sunrise Medical Laboratories, New York
  - ▶ Baptist Memorial Health Care: partnership for bacteriology centre of excellence, managed by and located in Sonic's AEL laboratory in Memphis, Tennessee
  - ▶ Both JVs to commence in April 2017
  - ▶ Further opportunities in pipeline
- ▶ Acquisition of West Pacific Medical Laboratory
  - ▶ Completed January 2017
  - ▶ Comprehensive laboratory, based in Los Angeles
  - ▶ ~\$30 million revenue p.a., currently loss-making
  - ▶ Significant synergies with Sonic's Californian operations to follow in FY 2018



# Danbury Hospital

Largest hospital in Western Connecticut Health Network





# Germany

## ▸ Financials

- 6% organic revenue growth (constant currency), well above market growth
- Strong earnings growth and margin expansion

## ▸ Synergistic acquisitions

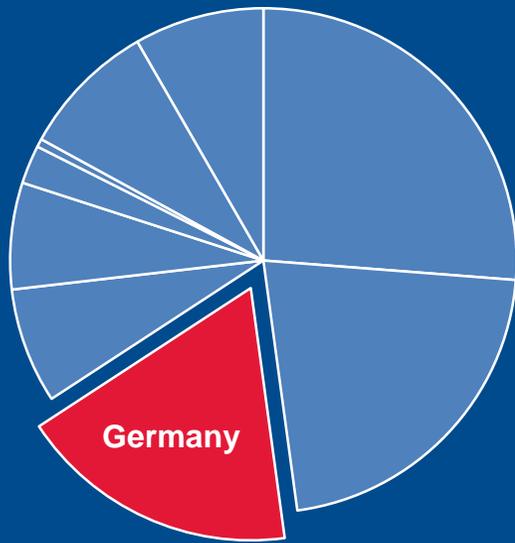
- Staber Laboratory Group, completed 17 January 2017, revenue ~€80 million p.a.
- Medical Laboratory Bremen expected to complete July 2017, revenue ~€30 million p.a., now cleared by antitrust regulator
- Significant earnings accretion expected from FY 2018

## ▸ Operational highlights

- Integration of Staber Laboratory acquisition underway, with wide range of programs initiated
- New 8,600 square metre addition to Bioscientia central lab (Ingelheim) commissioned

## ▸ Regulatory environment

- Private fee schedule (GOÄ) changes unlikely in medium term
- EBM fee quotas to remain unchanged at least to end of financial year
- Possible change of EBM quota system from federal to regional basis, no net revenue impact expected



# New Bioscientia Laboratory

Ingelheim, Germany



# Switzerland



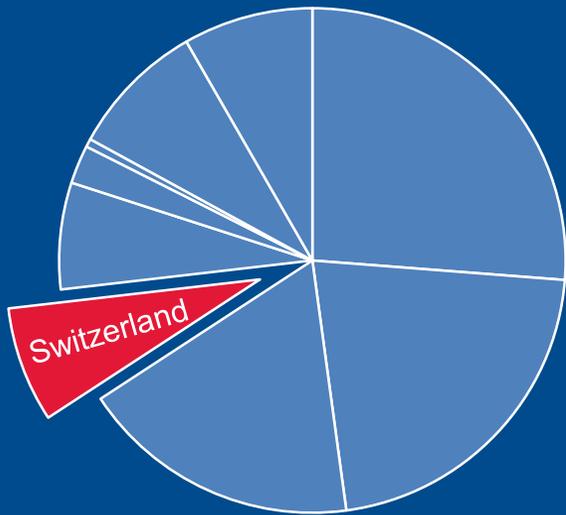
- Financials

- 8% revenue growth (constant currency)
- Strong earnings and margin growth

- Operational highlights

- Medica (Zurich) continuing strong performance
- Medisupport (acquired July 2015) delivering on expected synergies

- Regulatory environment stable





# UK

## ▸ Financials

- 3% organic growth (constant currency)
- Private revenue (“Harley Street” market, non-hospital) growth 9%
- Revenue and earnings impacted by contractual adjustments and lower growth in hospital volumes

## ▸ Operational highlights

- Health Services Laboratories (HSL) joint venture with UCLH and Royal Free performing well
- New outsource contracts for HSL worth ~£5 million p.a. since inception, with larger opportunities in pipeline
- Expansion of Manchester hub lab to accommodate newly awarded Sexual Health contracts for Central and Southern UK

## ▸ New state-of-the-art central London core laboratory (“Halo” building)

- Current focus on commissioning and relocation project planning
- Staged relocation over coming months
- Lab incorporates GLP Systems’ total lab automation technology



# Belgium

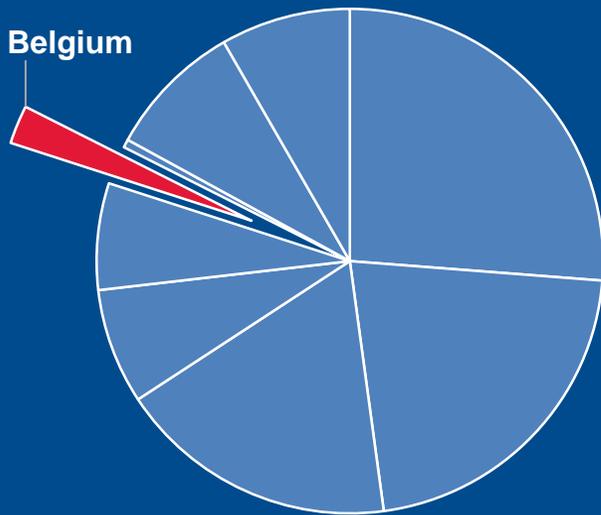


## ▸ Financials

- Flat revenue growth (constant currency)
- Revenue and earnings impacted by fee cut 1 April 2016

## ▸ Operations

- KLD acquisition (July 2015) – integration initiatives ongoing
- Antwerp laboratory awarded national HPV (cervical cancer) screening program
- Stable operating conditions





# Sonic Imaging

## ▸ Financials

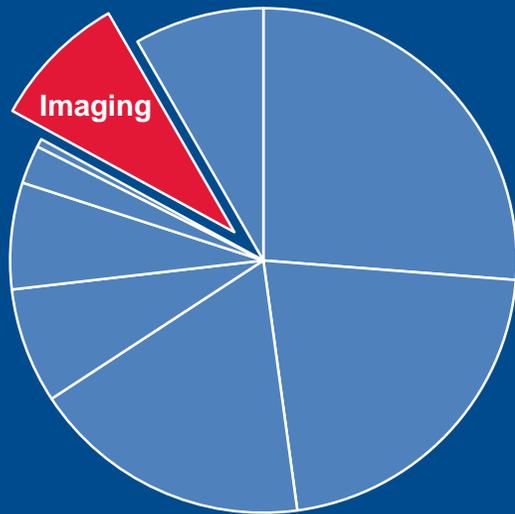
- 4% revenue growth, in line with Medicare market data
- Market growth continues to improve, yet still below historical trend rate
- EBITA growth of 3%

## ▸ Operational highlights

- Ongoing investment in latest technologies (5<sup>th</sup> PET CT scanner, prostate imaging etc)
- Establishment of targeted greenfield imaging sites

## ▸ Regulatory environment

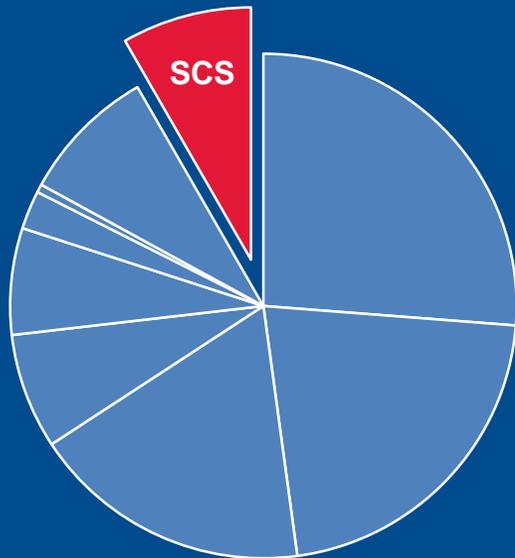
- Proposed Medicare fee cut delayed, discussions with Government ongoing
- Government committed to implementing fee indexation for radiology, in tandem with GP fee indexation resumption



# Sonic Clinical Services (SCS)



- ▶ SCS includes medical centres and occupational health
  - ▶ Australia's largest primary care and occupational health provider
  - ▶ 235 centres and ~2,200 GPs
- ▶ Financials
  - ▶ 6% revenue growth, including acquisitions
  - ▶ Medical centre earnings impacted by GP fee indexation freeze
- ▶ Operational highlights
  - ▶ Ongoing successful doctor recruitment, with low turnover rates
  - ▶ Rationalisation of centres to enhance efficiencies and capture acquisition synergies
  - ▶ Rollout of state-of-the-art hardware and software throughout 235 centres almost complete



# Debt Metrics

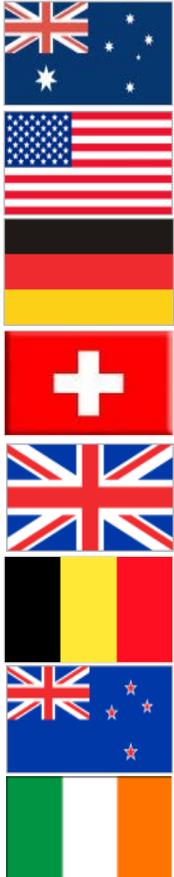
		31 Dec 2016	30 Jun 2016
Net interest-bearing debt	A\$ M	2,395	2,284
Gearing ratio	%	38.8	38.0
Interest cover	X	11.3	11.5
Debt cover	X	2.6	2.6

- ▶ Increase in debt due to acquisitions, FX changes and investment in new laboratory buildings and equipment
- ▶ Available headroom post-interim dividend and announced acquisitions >A\$400 million, assuming refinancing of maturing April 2017 facility

Gearing ratio = Net debt / Net debt + equity (covenant limit <55%)  
 Interest cover = EBITA / Net interest expense (covenant limit >3.25)  
 Debt cover = Net debt / EBITDA (covenant limit <3.5)  
 Formulas as per facility definitions

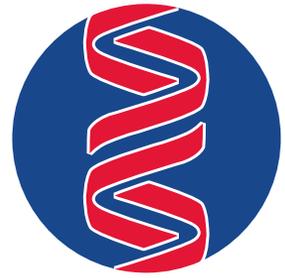


# Outlook



- ▶ On track to achieve full-year guidance, usual seasonal earnings weighting to H2
- ▶ Ongoing strong organic revenue growth of ~5% expected, underpinned by industry drivers and strong, established brands
- ▶ Announced synergistic acquisitions and hospital joint ventures to enhance earnings growth in FY 2018
- ▶ Ongoing pipeline of acquisition and joint venture opportunities
- ▶ Technology and automation, including GLP Systems, boosting efficiencies
- ▶ Infrastructure investments in recent years creating capacity for future growth and efficiencies
- ▶ Geographical diversification provides growth opportunities and risk mitigation
- ▶ Sonic's strong Medical Leadership culture binds our global team of 32,000 staff and provides critical market differentiation





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Thank you

