

# SONIC HEALTHCARE

Financial and Operational Review  
For the year ended 30 June 2016



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17 August 2016

# Forward-looking statements

This presentation may include forward-looking statements about our financial results, guidance and business prospects that may involve risks and uncertainties, many of which are outside the control of Sonic Healthcare. Readers are cautioned not to place undue reliance on forward-looking statements, which speak only as of the date that they are made and which reflect management's current estimates, projections, expectations or beliefs and which involve risks and uncertainties that could cause actual results and outcomes to be materially different. Risks and uncertainties that may affect the future results of the company include, but are not limited to, adverse decisions by Governments and healthcare regulators, changes in the competitive environment and billing policies, lawsuits, loss of contracts and unexpected growth in costs and expenses. The statements being made in this presentation do not constitute an offer to sell, or solicitation of an offer to buy, any securities of Sonic Healthcare. No representation, warranty or assurance (express or implied) is given or made in relation to any forward-looking statement by any person (including Sonic Healthcare). In particular, no representation, warranty or assurance (express or implied) is given in relation to any underlying assumption or that any forward-looking statement will be achieved. Actual future events may vary materially from the forward-looking statements and the assumptions on which the forward-looking statements are based. Given these uncertainties, readers are cautioned to not place undue reliance on such forward-looking statements. The information provided in this presentation is based on and should be read in conjunction with the Appendix 4E released to the ASX on 17 August 2016 and may include earnings figures restated on a "constant currency" basis.



# FY '16 Headlines

- ▶ FY '16 guidance achieved: A\$831 million vs A\$815-840 million EBITDA constant currency
- ▶ Revenue growth 20% to A\$5.1 billion
- ▶ Earnings per share (EPS) growth 27% to A\$1.09
- ▶ Final dividend up 7.3% to A\$0.44 per share (full-year up 5.7% to A\$0.74)
- ▶ Strong earnings growth in Europe and USA
- ▶ Accretive acquisitions successfully integrated



# FY '17 Guidance

- ▶ **EBITDA**

- ▶ Approximately 5% growth on underlying FY '16 EBITDA of A\$876 million (constant currency FY '16 FX rates)
- ▶ Allows for A\$5 million new rent for sale/lease-back properties
- ▶ Excludes potential upside from future acquisitions and Australian regulatory reform

- ▶ **Interest expense**

- ▶ Expected to increase by 5–10% (constant currency)
- ▶ Current base rates assumed to prevail

- ▶ **Tax rate**

- ▶ Expected at ~25%



# FY '16 Summary

A\$M	FY '16	FY '15	Growth
Revenue	5,052	4,201	20%
Underlying EBITDA (before non-recurring items)	876	731	20%
EBITDA (after non-recurring items)	880	695	27%
Net profit (after non-recurring items)	451	348	30%
Cash generated from operations	708	512	38%
Earnings per share (A\$) (after non-recurring items)	1.09	0.86	27%

- Revenue growth
  - Strong organic growth in laboratory division ~7% (constant currency, including UK JV)
  - Growth further enhanced by accretive acquisitions, gain on property sale and FX tailwind
- Earnings growth
  - Major contributions from USA and European operations, includes UK JV, Swiss and Belgian acquisitions
  - Imaging earnings impacted by low market growth
- Non-recurring items (NRIs) – net gain of A\$4 million
  - Gain of A\$34.8 million – sale and leaseback of two Australian properties (Melbourne and Perth)
  - Cost of A\$16.3 million – acquisition and restructuring expenses (A\$9.2 million expensed in H1)
  - Cost of A\$14.4 million – provision for committed restructuring programs (largely related to new labs in London and Hawaii)



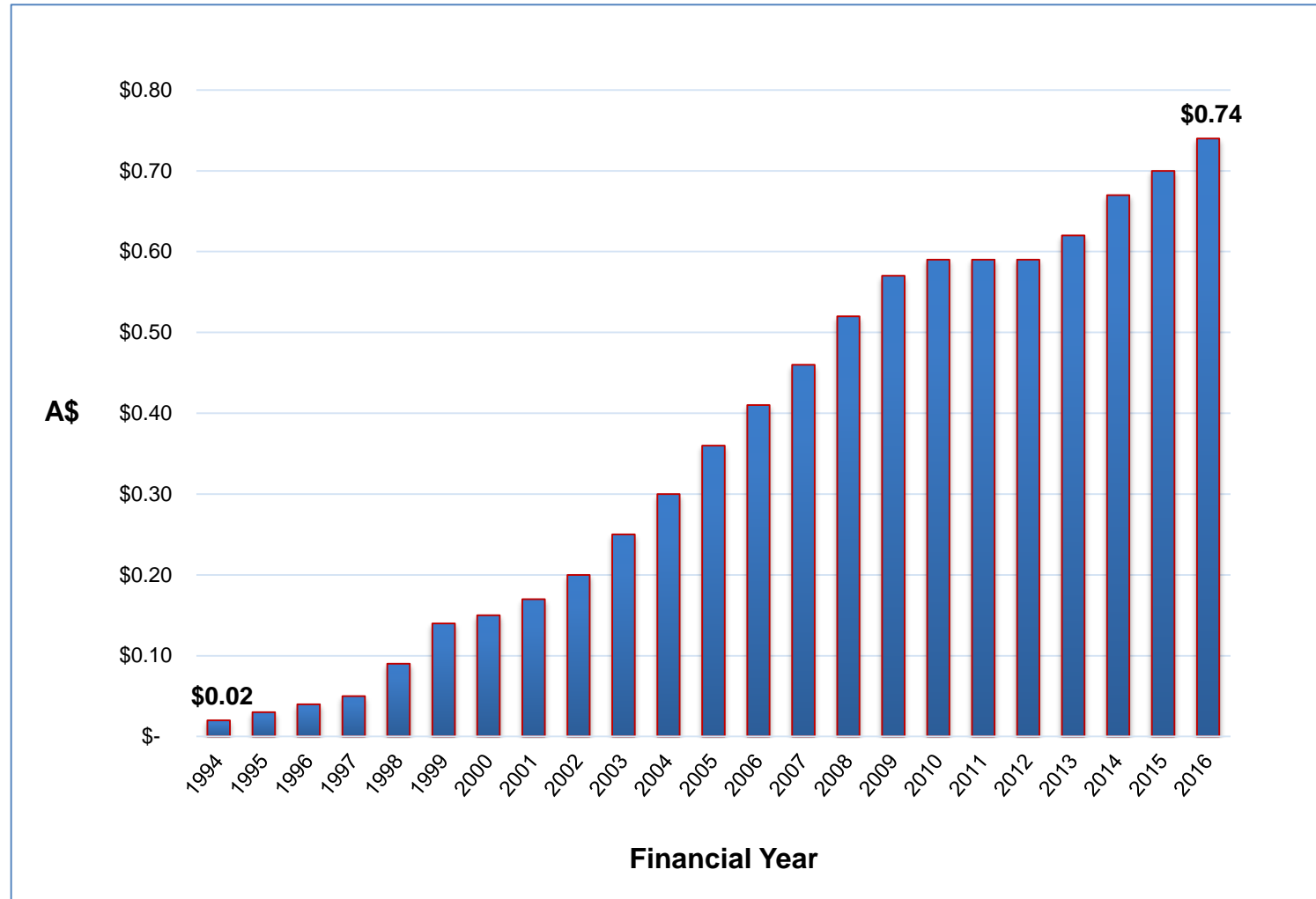
# Dividends

A\$	FY '16	FY '15	Growth
Interim Dividend	\$0.30	\$0.29	3.4%
Final Dividend	\$0.44	\$0.41	7.3%
Total Dividends	\$0.74	\$0.70	5.7%

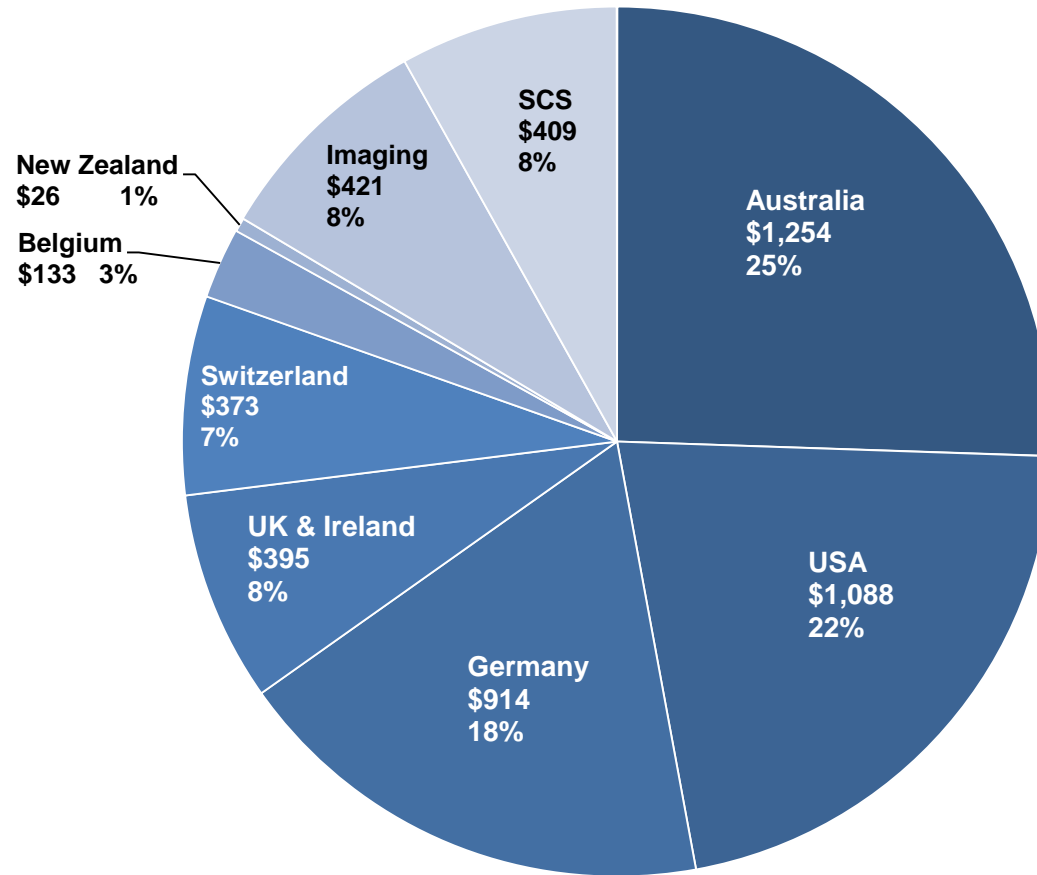
- Final dividend franked to 30%
- Record Date 9 September 2016
- Payment Date 27 September 2016
- Dividend Reinvestment Plan suspended



# Full-year Dividend History



# FY '16 Revenue Split



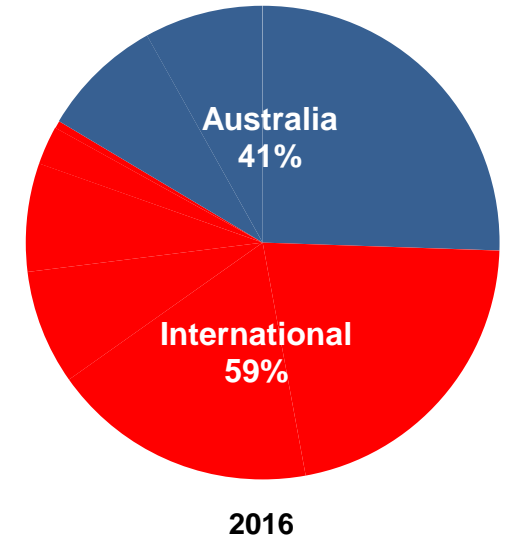
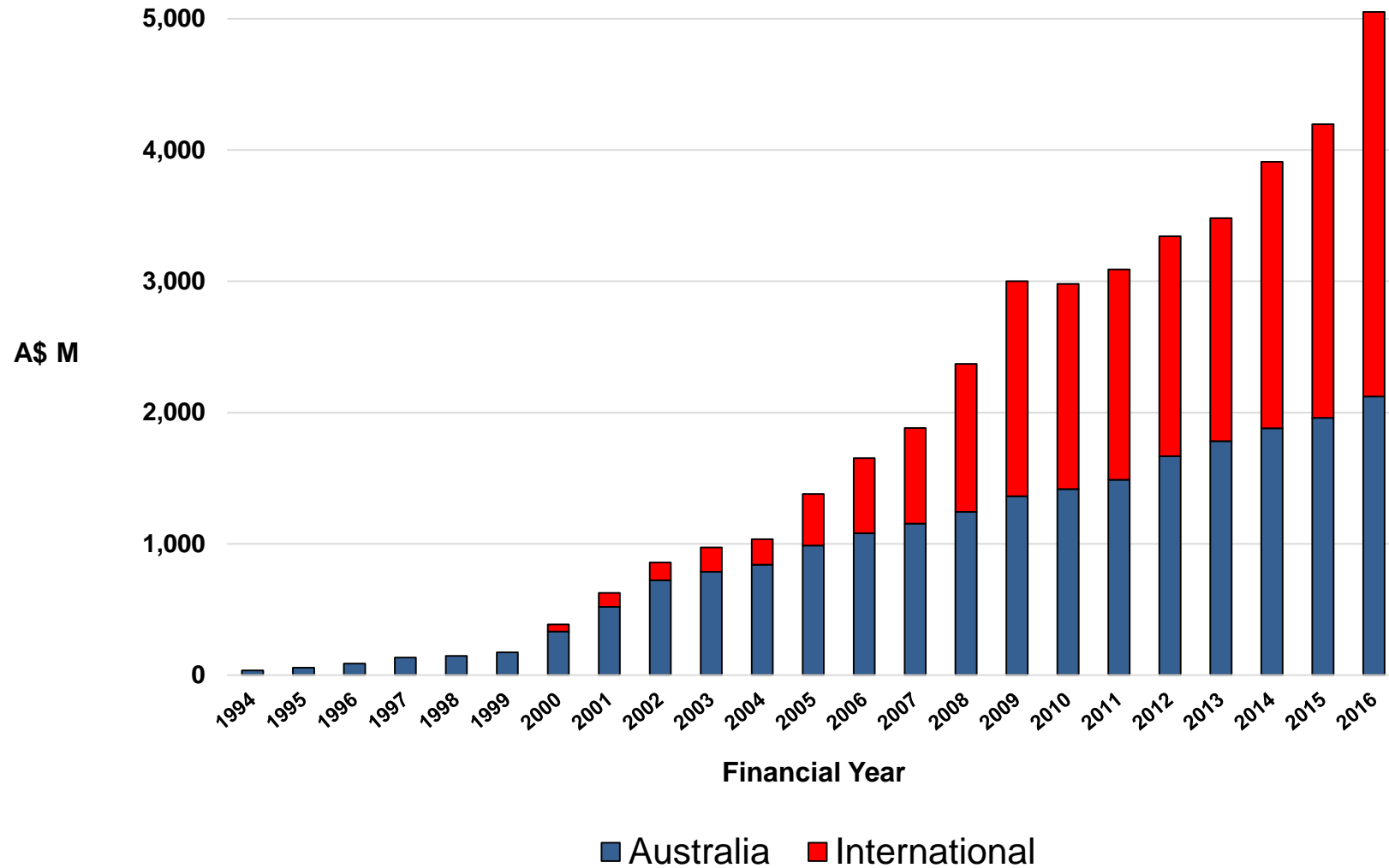
SCS = Sonic Clinical Services (IPN Medical Centres, occupational health and other clinical service entities)

- Statutory revenue in A\$ M
- Revenue excludes non-recurring gain (\$35 M) and interest income (\$4 M)

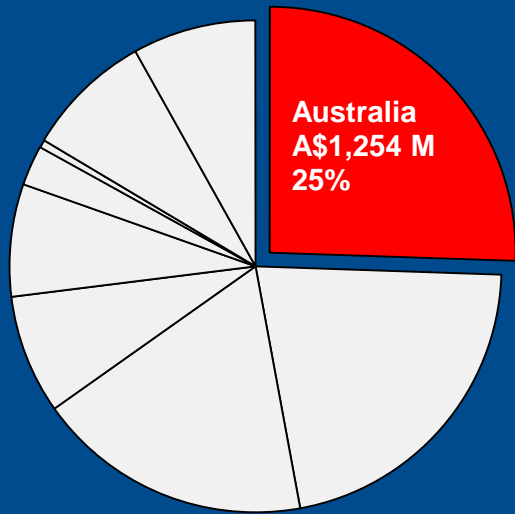




# Revenue



# Australian Pathology



## ▸ Revenue

- 6% growth, 4% organic, in line with Medicare market growth
- APP (Adelaide) acquisition (December 2015) fully integrated

## ▸ Earnings

- Negative earnings growth in FY '16
- Impact of specimen collection infrastructure costs and Nov '14 Medicare fee cuts
- H2 earnings substantially stronger than H1, mainly due to cost control and APP acquisition
- Synergy and efficiency initiatives ongoing

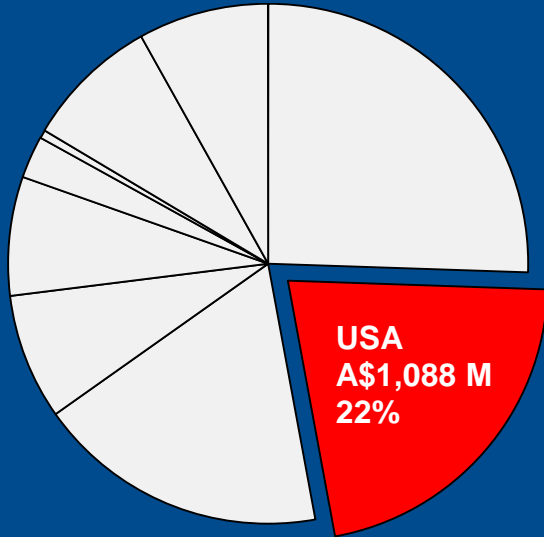
## ▸ Regulatory Update

- Government progressing with reform announced 13 May 2016 to clarify definition of collection centre market rent
- Previously announced Medicare fee cuts delayed until rent reform measures implemented

## ▸ Sonic #1 player, organic growth and contract opportunities



# USA



## ▸ Revenue

- 2% organic growth (constant currency)
- 17% growth in A\$ (statutory)
- Growth variable between divisions: >6% growth at CPL (Texas, Sonic's largest US lab), negative growth at restructured CBLPath (yet strong earnings growth)

## ▸ Operational highlights

- Mid-Atlantic division successfully integrated into Northeast division
- New chemistry/immunology platform rollout following national tender
- Numerous revenue and efficiency initiatives in train

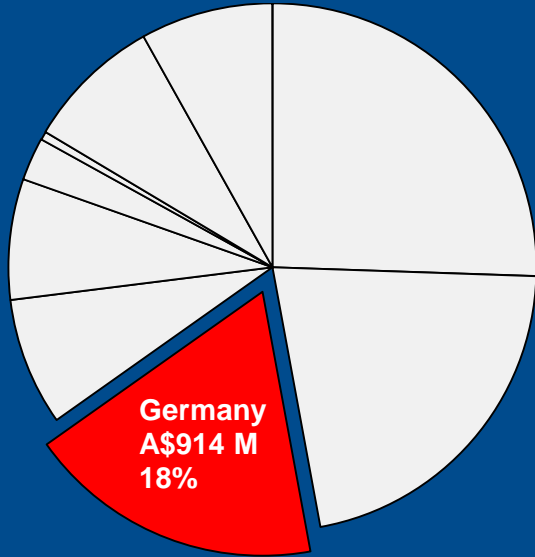
## ▸ Regulatory environment

- Proposed US Medicare fee adjustments ("PAMA") postponed to January 2018 (potentially impacting ~20% of Sonic's total US revenue)

- Sonic a leading player, market fragmented, organic growth, acquisition and contract opportunities



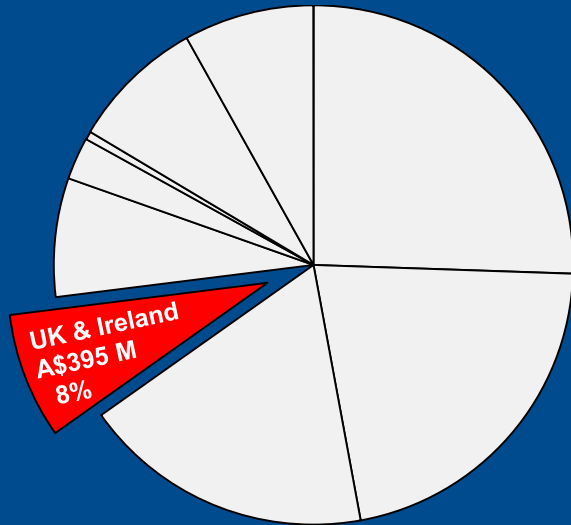
# Germany



- Revenue
  - 7% growth, 6% organic (constant currency), well above market growth
  - 14% growth in A\$ (statutory)
- Operational highlights
  - Market share gains in all segments due to quality and service excellence
  - Leading position in human genetics / next-generation sequencing (NGS)
- Regulatory environment
  - Private fee schedule (GOÄ) reform curtailed for the medium term
  - EBM fee quota to remain unchanged at least to end of calendar year
- Sonic #1 player, market fragmented, organic growth, acquisition and contract opportunities



# UK



## ▸ Revenue

- 46% organic growth (constant currency)
- 57% growth in A\$ (statutory)
- Private sector revenue growth 8% (organic)

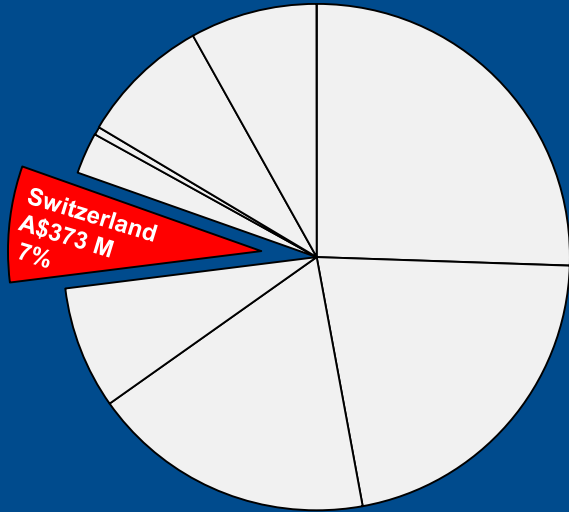
## ▸ Operational highlights

- Health Services Laboratories (HSL) joint venture with UCLH and Royal Free (commenced 1 April 2015) performing ahead of expectations
- New outsource contracts for HSL worth ~£5 million per annum won in FY '16
- New central London lab ("Halo Building") nearing completion

## ▸ Sonic #1 player, organic growth and contract opportunities



# Switzerland



- Revenue

- 205% growth, 9% organic (constant currency)
- 237% growth in A\$ (statutory)

- Operational highlights

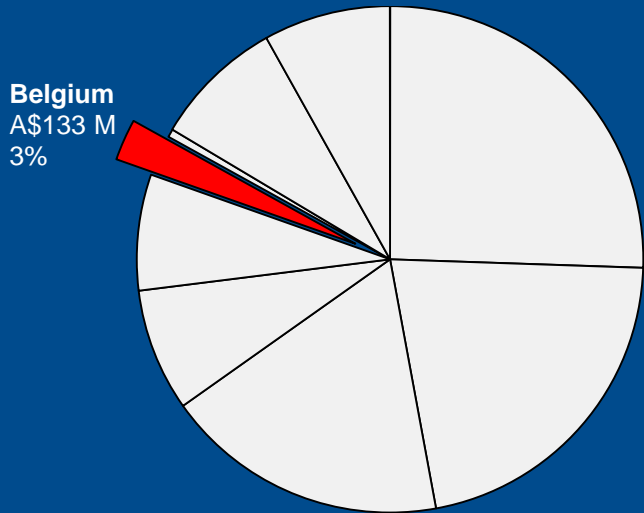
- Medisupport acquisition (July 2015) performing strongly
- Medica business #1 in Zurich, ongoing strong performance
- Leading provider of esoteric testing in Switzerland
- Quality and service innovations driving growth

- Regulatory environment stable

- Sonic #1 player, market fragmented, organic growth, acquisition and contract opportunities



# Belgium



- ▶ Revenue

- ▶ 22% growth, 3% organic (constant currency)
- ▶ 29% growth in A\$ (statutory)

- ▶ Operational highlights

- ▶ KLD acquisition (July 2015) – integration initiatives well advanced
- ▶ Strong operational and financial performance

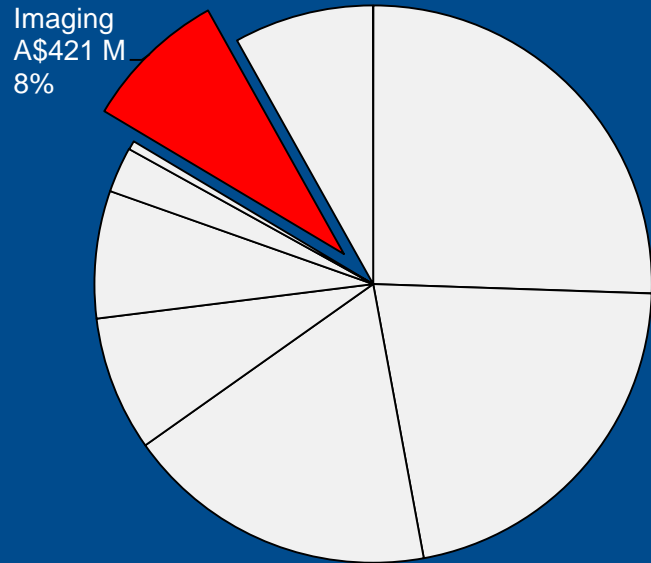
- ▶ Regulatory environment

- ▶ ~4% fee reduction from April 2016, incorporated into FY '17 guidance

- ▶ Sonic #2 player, organic growth, market fragmented, acquisition and contract opportunities



# Sonic Imaging

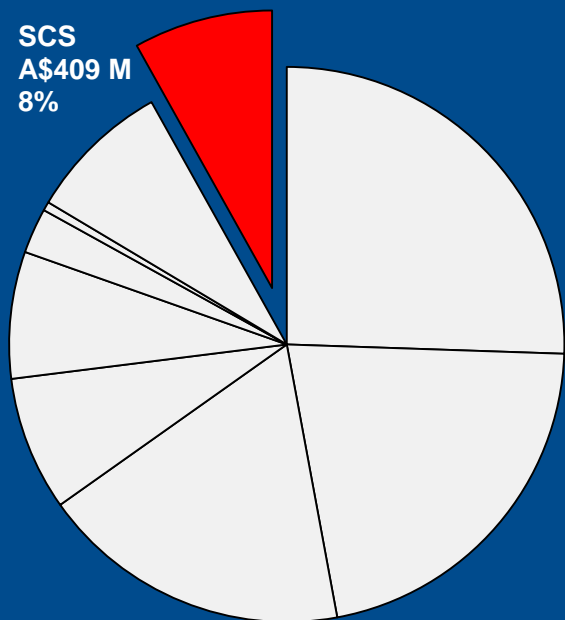


- ▶ **Revenue**
  - ▶ Full-year growth ~2% (H1 growth <1%, H2 growth >2%)
  - ▶ Market growth improving, yet still subdued
  - ▶ Expect underlying demand to return to historical growth levels
- ▶ **Earnings**
  - ▶ Full-year earnings growth negative, improving trend in H2
  - ▶ Expect positive earnings growth in FY '17
- ▶ **Operational highlights**
  - ▶ Commenced operations in two new Queensland hospitals
  - ▶ Continued revenue and cost initiatives in train
- ▶ **Regulatory environment**
  - ▶ Proposed Medicare fee cut delayed, discussions with Government ongoing
  - ▶ Government committed to fee indexation for radiology, in tandem with GP indexation resumption
- ▶ **Sonic #2 player, organic growth and contract opportunities**





# Sonic Clinical Services (SCS)



- ▶ SCS includes medical centres and occupational health
  - ▶ Australia's largest primary care and occupational health provider
  - ▶ 240 centres and ~2,150 GPs
- ▶ Revenue and earnings
  - ▶ 13% revenue growth, including acquisitions
  - ▶ Medical centre revenue impacted by Australian Medicare fee indexation freeze
  - ▶ H2 earnings growth stronger than H1
- ▶ Operational highlights
  - ▶ Positive reputation driving strong GP recruitment and record-low GP churn
  - ▶ Leveraging unmatched infrastructure to play leading role in improving chronic disease management
- ▶ Markets fragmented, organic growth, acquisition and contract opportunities



# Capital Management

		30 June '16	30 June '15
Net interest-bearing debt	A\$ M	2,284	1,976
Equity	A\$ M	3,733	3,326
Gearing ratio	%	38.0	37.3
Interest cover	X	11.5	10.8
Debt cover	X	2.6	2.7

- Increase in debt due to FX changes (~A\$60 million) and acquisitions
- Opportune sale and lease-back of two properties to fine tune capital structure
- Available headroom at 30 June 2016 ~A\$600 million

- Gearing ratio = Net debt / Net debt + equity (covenant limit <55%)
- Interest cover = EBITA / Net interest expense (covenant limit >3.25)
- Debt cover = Net debt / EBITDA (covenant limit <3.5)
- Formulas as per facility definitions



# Outlook

- ▶ Expect solid FY '17 earnings growth
- ▶ Ongoing growth supported by strong industry drivers: population growth and ageing, new tests, focus on preventative medicine and chronic disease management
- ▶ Progressive dividend policy
- ▶ Market leader in four major Western countries, strong position in all markets
- ▶ Active acquisition and contract pipeline
- ▶ Medical Leadership culture unifies company and provides competitive advantage
- ▶ Major infrastructure investment over past 5 years, including new state-of-the-art laboratory buildings, imaging practices and equipment platforms, creating future capacity and efficiencies
- ▶ Sonic Healthcare in strong and stable position, well positioned for future growth





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Thank you

